

A legacy through engineering discovery

Strategy, Partnership
and Investment

2026–2036

v1.0 APPROVED / 14 October 2026

Concept illustration; not deployed hardware.

Research and technology for lasting benefit

Our purpose is to build useful technology and knowledge that serve humanity and the planet.

Engineering discovery

Explore difficult questions, identify promising materials and technologies, and establish what evidence is needed next.

Research-led reinvestment

We intend to reinvest available income after delivery costs and obligations into people, infrastructure, further R&D and sharing useful knowledge.

DOCUMENT CONTROL

Deck B / v1.0 APPROVED / 14 October 2026

Prepared by GPT. Approved by Cuneyt Ozturk, 14 October 2026.

Reference: approved portfolio booklet v1.0, 13 October 2026.

v1.0: approval labels updated. Approved content unchanged.

Engineering teams need evidence they can use

A promising model output still needs a route to an accountable decision.

Data

Provenance and
quality

Models

Scope and
assumptions

Results

Uncertainty and
limitations

Decisions

Review and
acceptance

The proposed value: evidence a customer can inspect, test and use.



Concept illustration; not deployed hardware.

Thinking Value Chain

A public conceptual map connecting evidence to an authorised engineering action. Implementation remains under development.

- L0 Evidence**
- L1 Quantum-informed data
- L2 State modelling
- L3 Discovery reasoning
- L4 Lifecycle assurance
- L5 K-Ledger traceability
- L6 Human-authorised application**

Release only within the accepted purpose and scope

AEGIS governed decisions

AEGIS structures governed decisions. K-Ledger records the supporting evidence. Both remain under development.

Evidence first

Make assumptions and supporting records visible before a decision advances.

Physics aligned

Test models and AI-assisted reasoning within declared physical constraints.

Human authority

Keep acceptance and operational decisions with accountable people.

Traceability supports review; it does not certify a result.

Concept illustration; not deployed hardware.

Reusable capability is the commercial thesis

Share suitable infrastructure while retaining application-specific physics, data and validation.

CUSTOMER APPLICATION

A defined question, accepted evidence and a useful deliverable

Domain methods

Constraints and evaluation
Application-specific models

Reusable software

Versioned interfaces
Tested modules and records

Evidence and rights

Capture findings and limits
Agree ownership and licences

Measure reuse against a fresh build. Lower delivery cost remains a hypothesis to test.

A documented research foundation

aLL-i framework

Cloud and living-digital-twin research.

everlast

Simulation-led battery demonstrator research.

QuESTran

Virtual sensing and transport-integrity feasibility.

The next research priorities

Materials discovery and manufacturing resource efficiency.

Research history does not establish commercial readiness.

Concept illustration; not deployed hardware.

Two initial paths from research to customer value

Active research priorities; proposed outputs still require validation.

Materials discovery

Explore candidate magnetic materials under declared engineering constraints.

Evidence sought

Candidate comparisons and a reproducible validation plan

Resource efficiency

Investigate resource use and performance in SME manufacturing systems.

Evidence sought

A bounded comparison and a customer review

Engineering discovery across civil sectors

First focus: materials discovery and manufacturing resource efficiency.

Potential extensions: energy, civil nuclear, civil aerospace, automotive and transport.

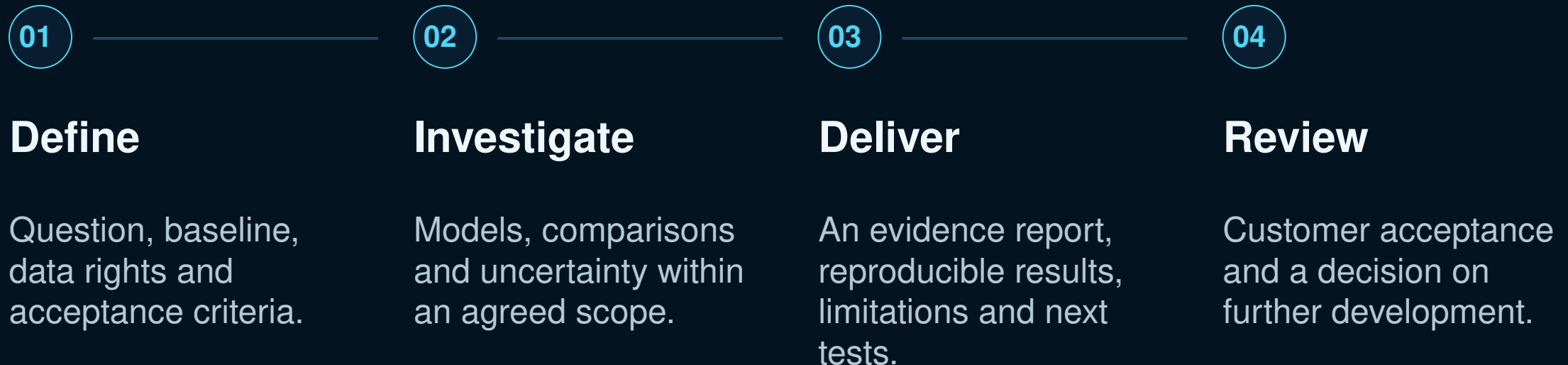
Longer-term aims: resource discovery, STEM education and new engineering AI methods.

**Expansion follows validated needs
and domain expertise.**

Concept illustration; not deployed hardware.

From an engineering question to a scoped study

Customers help define the decision. We agree the evidence needed to support it.



Illustrative engagement model. Scope, fees and acceptance conditions are agreed for each study.

Commercial sustainability funds the mission

Proposed income routes develop as customer demand and technical capability mature.

Discovery studies

Fees for a defined question and evidence report.

Co-development

Paid milestones to build and validate a domain application.

Licensing and support

Application licences, integration and support where demand and delivery capacity justify them.

We intend to reinvest available income after delivery costs and obligations into people, infrastructure, further R&D and sharing useful knowledge.

Partnership begins with a shared engineering task

Clear contributions and agreed evidence create a workable first engagement.

OEMs and SMEs	Problem, data and validation setting	Scoped discovery study
Advanced technology startups	Complementary models or sensing	Joint feasibility test
Universities and laboratories	Methods, expertise and facilities	Benchmark or validation
Government and funders	Research support and public value	Milestones with evidence

Agree background IP, new results, licences, data access and publication rights before work starts.

Control must be demonstrated in deployment

Sovereignty is a development objective to specify and evidence for each application.

Data control

Rights, permitted locations, retention, access and audit.

Infrastructure control

Hosting, operators, network exposure and responsibilities.

Deployment options remain subject to implementation. No provider independence is claimed.

Model control

Provenance, licence rights, limitations and dependencies.

Decision control

Named human authority, accepted scope and release conditions.

Business development, 2026–2036

Planning horizons are conditional on research outcomes, funding, demand and delivery capacity.

2026–2027

PROVE

Document the core and deliver bounded research studies.

Evidence to review

Reproducible baselines and reviewed outputs.

2027–2029

PRODUCTISE

Develop versioned modules, interfaces and application templates.

Evidence to review

Reuse across distinct partner problems.

2029–2032

SCALE

Develop supported releases and integration with partner capabilities.

Evidence to review

Repeatable delivery and support capacity.

2032–2036

EXTEND

Extend mature applications across sectors with international partners.

Evidence to review

Sustained adoption and independently reviewed outcomes.

Earn the next engagement

A specific engineering need leads to a bounded study, then follow-on work when value is demonstrated.

01	02	03	04	05
Reach	Qualify	Scope	Deliver	Expand
Technical material, workshops, referrals and sector networks.	A real problem, sponsor, data access and a budget route.	Baseline, acceptance, deliverables, price and ownership.	Paid study or jointly funded work with milestone reviews.	Follow-on application, integration, licence or support.

Measure enquiries, proposals, signed studies, delivery effort and repeat engagements.

Proposed sales route, not an existing pipeline or customer-acquisition forecast.

Investment in research capacity and continuity

We seek patient funding aligned with the purpose and the work required to realise it.

Core development	Reproducible studies, independent validation and versioned core modules.
Engineering capacity	Specialist people, compute, data management and suitable deployment.
Customer adoption	Demonstrations, integration and support for defined applications.
Lasting capability	Knowledge transfer, education and organisational continuity.

A costed milestone plan must define the funding need and terms. No raise size or return is offered.

Success means useful, lasting outcomes

Proposed measures, with targets set against the baseline for each programme.

Engineering value

Candidate quality, useful decisions and reproducible results.

Learning and continuity

Retained knowledge, education and evidence of reinvestment.

Resource benefit

Measured changes against an agreed baseline.

Business resilience

Paid acceptance, repeat use and sustainable delivery costs.

Bring a question worth investigating

Discuss a scoped study,
a partnership or a
milestone-based funding plan.

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